

The mission of the Urban Land Institute (ULI): Shape the future of the built environment for transformative impact in communities worldwide. ULI is an independent global nonprofit supported by members representing the entire spectrum of real estate development and land use disciplines.

ULI Asia Pacific "Resilient Cities Council" Meeting

Thursday, 1-June 2023 in Singapore (in person)

We are very excited to announce that during the upcoming ULI Asia Pacific Summit in Singapore during 29-May to 1-June https://apacsummit.uli.org/, our Resilient Cities Council will have our first-ever "in-person" Council meeting. We hope you will join us in welcoming our VIP speakers, learning together and helping to plan out the future roadmap of our RCC.

Resilient Cities Council Co-Chairs:

- Chungha Cha, Reimagining Cities LLC, Co-founder & Chair
- John Haffner, Hang Lung Properties, Deputy Director of Sustainability

Date: 1st June 2023

Venue: Boardroom, Revantage Asia, 3 Church Street, #30-01 Samsung Hub, 049483 Singapore

Agenda

9:00am – 9:10pm Registration

9:10am – 9:30am **Co-Chairs' Welcoming Remarks & Introductions**

- Nina James, Managing Director Blackstone
- Chungha Cha, Cofounder Reimagining Cities LLC
- John Haffner, Deputy Director Hang Lung Properties

9:30am - 10:00am

Case study: "Transforming ESG reporting into Stakeholder Value".

Ms. Esther An, Chief Sustainability Officer, City Developments Ltd

Sustainability reporting is more than an annual update on a company's

ESG operational performance. Robust reporting has not only helped many leading ESG-focused corporations to mitigate risks and improve operational performance, it has also helped corporates integrate ESG strategically into their businesses by raising natural, social, and financial capital for sustained growth. Riding on 16 years of sustainability reporting, City Developments Limited (CDL) has developed its own two-pillar reporting framework to raise the bar for comprehensive and transparent ESG reporting. Come join us to hear from Esther An, a passionate sustainability practitioner who has been spearheading ESG integration into CDL's growth strategy for over 2 decades to enhance stakeholder value and future-readiness for a fast-changing business world.



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10:00am – 10:15am Q&A

10:15am – 10:45am Case study: "NUS as a Living Lab with Net-Zero Vision".

Dr. Lam Kee Poh, Provost's Chair of Architecture and the Built

Environment at the National University of Singapore

As part of a larger campus redevelopment to meet net zero carbon targets, National University of Singapore (NUS)'s renovated School of Design and Environment (SDE) 1 and 3 will be opened this February. Alongside SDE4 as Singapore's first new-build net-zero energy building that was opened in 2019, the new SDE1 and 3 is set to become NUS's living lab in driving resilient solutions. Dr. Lam will also relate this to the University's mission as an academic institution and its role in education and research to support Singapore's Green Plan. https://www.greenplan.gov.sg/

10:45am – 11:00am Q&A

11:00am – 12:00pm Open discussions with RCC members

- topics to cover 2023-2024, format, speakers
- how to improve RCC going forward, i.e., organization, activities
- Attracting new members; building our ecosystem of experts
- Driving opportunities for ULI Advisory Services Panel

Council Member Expectations

Council membership is a privilege desired by many ULI members and the value of the Council experience is determined by the quality and participation of its members. Each Council member is therefore expected to be a committed participant of the Council, contributing as much value to the Council experience as they take home.

OPEN, HONEST, SPECIFIC INFORMATION AND EXPERIENCE:

Come to Council meetings ready to participate openly and honestly with specific, detailed information and experience from your current real estate practice.

CONFIDENTIALITY:

Everything discussed within a Council is kept completely confidential by all Council members. This is the foundation that makes open and honest sharing of detailed information and experience possible. Violation of confidentiality will result in immediate expulsion from your Council.

REAL DEALS. REAL NUMBERS:

The key to truly valuable interaction between the Council members is the sharing of real deals and real numbers, as well as successes and lessons learned.

ATTEND EVERY MEETING:

Each Council member has been chosen for the value that their unique background and experience brings to the Council. Missing a Council meeting or part of a Council meeting reduces the value for every other member of your Council. Your empty seat could easily be filled by someone else who has value to bring to the table.

RESPECT FOR OTHERS:

Help make discussions productive and high value by engaging your fellow council members respectfully with your most relevant information and experience.



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NO SELF PROMOTION:

Council members are all highly successful real estate professionals. Self-promotion and pitching do not add value for your fellow council members. Keep your presentations and discussions aimed at delivering real take home value for your peers, not your business.

NO CELL PHONES:

It should go without saying that you cannot be fully engaged in your council while checking your email. Most Councils have breaks designed to allow members to check in and stay connected a few times during the day.

RECRUIT THE BEST AND BRIGHTEST:

Council members often come into contact with new leaders in the industry—both ULI members and non-ULI members—with exciting new products, ideas and best practices that will add greatly to the value of their Council. Bring these new leaders as guests to ULI Singapore meetings and work with your Council leadership to help them become future members of ULI and your Council.

PARTICIPATE IN ULI AND ULI LEADERSHIP:

Council members are expected to be active participants in ULI's mission to Shape the future of the built environment for transformative impact in communities worldwide. Your involvement in ULI provides excellent opportunities to network and to learn both within and beyond the boundaries of your industry segment.

CONTRIBUTE TO ULI AT A NATIONAL COUNCIL LEVEL:

Your experience at a regional level will be of interest at a local level. Please contact your National Council Chair to see how your input could best be utilised to help real estate professionals in your local market.